ABN 96 083 977 459 (A Company limited by guarantee)

Annual Report – 30 June 2018

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Directors' Report For the year ended 30 June 2018

Your Directors present their report on Hunter Business Chamber ("the Company") for the financial year ended 30 June 2018.

Directors

The following persons were Directors of the Company since the start of the financial year to the date of this report:

Richard Anicich AM Geoffrey Crowe Gillian Geraghty Peter Gesling Ian Penfold Narelle Redman Sharon Smith Alan 'Ross' Taggart Jonathan Vandervoort

Jennifer Lyons resigned on 6 April 2018.

Principal Activities

The principal activities of the Company during the course of the year are to promote and develop the commercial activities of the Hunter Region of NSW.

Following the signing of a new Related Party Deed with NSW Business Chamber in December 2016, the Company is to act as exclusive agent for the purpose of promotion and sale of NSW Business Chamber Limited membership in the Hunter Region of NSW.

Company Secretary

Mr Jonathan Vandervoort ceased as company secretary on 15 September 2017. Sharon Smith was appointed company secretary on 15 September 2017 and currently holds the position.

Directors' Report For the year ended 30 June 2018

Short and Long Term Objectives

	Objectives	Key Indicators
Members	In response to member needs, maximise relevance and engagement in Chamber services by providing quality events, access to advice and quality products and services	 Promote the strength of the Hunter First membership program via key events and policy initiatives Strategically and proactively promote the benefits of core financial membership to build on new member numbers and increase retention Continue the Chamber Alliance Partner program engagement to improve attraction and retention
Policy priorities	As the preeminent regional business organisation, the Chamber will continue to develop, promote and advocate our position on key regional issues	 Develop and implement policy initiatives of Defence, Energy Supply, Skills, Innovation, Infrastructure and Visitor Economy Reinforce political engagement program at federal, state and local government levels Strengthen and fortify our position as the voice of first choice in the Hunter Lead ongoing collaboration with key allies who have interests in the Hunter

Performance Measurement

The Company's performance is constantly measured against the following key performance indicators:

Outcomes for year ended 30 June 2018 - Key Performance Indicators

- HBC has a strong and engaged membership base
- Chamber events are the 'events of first choice' for the Hunter and continue to be renowned at regional, state and national levels
- Communication channels are attractive, engaging and a 'must read' for all members
- Highly regarded, clear, and proactive policy positions on priority issues
- Ongoing calendar of engagement with key federal, state and local decision makers (both high profile events and strategic advocacy meetings)
- Re-establish Hunter Defence
- Promote strategy to grow the visitor economy
- Engage in innovation and smart city initiatives to promote business interests
- Identify and implement action to implement at least one thought Leadership issue

Directors' Report For the year ended 30 June 2018

Key Internal and External Drivers Internal

- Assimilating outcomes of NSWBC Chamber 2.0 including national branding
- Successful integration with NSWBC
- Organisational structure and responsibilities are effective and meet member needs
- CAP Communication and engagement to facilitate improved relationships and take-up

External

- Engage with local Chambers across the Hunter
- NSW government direction, policies & decision makers
- Impacts from implementation of Hunter Regional plan
- Impacts from policy and funding initiatives from Federal and State government
- Engagement with key external organisations across policy priorities
- Hunter First member engagement to ensure continued relevance
- The strength, resilience and influence of the regional economy

Operating Results

The Company recorded a loss of \$13,980 for the year (2017: loss of \$118,782). Included in the prior year loss was an impairment expense of \$202,986 relating to the write down of property, plant and equipment at the company's premises.

Review of Operations

The Company's operations during the financial year have been detailed in the Statement of Operations on page 35.

Significant Changes in State of Affairs

The Company renegotiated the Related Party Deed with NSW Business Chamber (NSWBC) effective 1 December 2016. Under the revised deed, NSW Business Chamber became responsible for the administration of the Company's core membership. NSWBC retains all revenue from core membership and is liable for all costs associated with core membership pertaining to the Company. The Company retains the Hunter First class of membership, revenue thereon, major event income and salary responsibility including CEO (as to 50%) and Policy & Public Affairs Manager. The Related Party Deed continues to provide for NSWBC to make available to Directors a letter of comfort should the Company present and NSWBC accept an annual budget which forecasts a loss. Further, the Related Party Deed provides that NSWBC took over the office accommodation lease.

Matters subsequent to the end of the financial year

In the opinion of Director's, no matter, circumstance or event of a material or unusual nature has arisen since 30 June 2018 that have significantly affected, or may significantly affect:

- (a) the Company's operations in future financial years, or
- (b) the results of those operations in future financial years, or
- (c) the Company's state of affairs in future financial years.

Future Developments

The Company expects to maintain the present status and level of operations and hence there are no likely developments in the operations in future financial years.

Environmental Issues

The Company's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a State or Territory.

Directors' Report For the year ended 30 June 2018

Insurance of Officers

During the financial year, NSW Business Chamber paid a premium under contract to insure Directors, Councillors and all executive officers of the Company and related bodies corporate, including the Hunter Business Chamber. Disclosure of the premium payable, and a summary of the nature of liability covered by the insurance contract, is prohibited by a confidentiality clause in the contract.

Proceedings on Behalf of Company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the Company, or to intervene in any proceedings to which the Company is a party, for the purpose of taking responsibility on behalf of the Company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the Company with leave of the Court under section 237 of the Corporations Act 2001.

Non-audit services

Whilst the Company may decide to employ the auditor on assignments additional to their statutory audit duties where the auditor's expertise and experience with the Company are important, to date, the auditor has not been engaged in any non-audit services.

Auditors Independence Declaration

A copy of the Auditors Independence Declaration as required under Section 307C of the *Corporations Act 2001* is set out on page 10.

Auditor

PricewaterhouseCoopers was appointed auditor and continues in office in accordance with Section 327 of the *Corporations Act 2001*.

Information on Directors

Jonathan Vandervoort

Title: President

Qualifications: BCom, GAICD, FCPA, FAIMA

Experience & expertise: Jonathan joined Australian Rail Track Corporation (ARTC) in January 2015. He is currently the Group Executive Hunter Valley. Jonathan has been involved in the Australian coal mining industry for over thirty years. For twelve years before joining ARTC Jonathan was instrumental in developing NSW's coal infrastructure network, including two years as Executive General Manager Infrastructure at Whitehaven Coal, five years as the founding Chief Executive Officer of Hunter Valley Coal Chain Coordinator and five years at Port Waratah Coal Services. Jonathan continues as Director of the Hunter Valley Coal Chain Coordinator and is a past Director of the Newcastle Coal Infrastructure Group. He is a Fellow of Australian Institute of Management and CPA Australia and a Graduate of the Australian Institute of Company Directors. Jonathan has been a Director of the Chamber since 2010.

Special Responsibilities: Chair, Executive Committee

Directors' Report For the year ended 30 June 2018

Gillian Gerachtv

Title: Senior Vice President

Qualifications: B Engineering (Civil), Ad Dip Project Management, GAICD

Experience & expertise: Gillian is a Senior Project Director for NSW Health Infrastructure since July 2017 currently delivering the New Maitland Hospital. Prior to that Gillian was the Regional General Manager of the Northern NSW office for APP Corporation. Gillian is a Member of Engineers Australia, the Australian Institute of Project Management and the Australian Institute of Company Directors. Gillian has been a Director of Hunter Business

Chamber since 2012.

Special Responsibilities: Chair, Regional Infrastructure Committee

Sharon Smith

Title: Vice President

Qualifications: Bcom, ACA, GAICD, F Fin

Experience & Expertise: Sharon Smith is charged with leading the team at Hunter Valley Training Company (HVTC) through the next phase of its growth and contributing to its ongoing success as Australia's premier group training organisation employing over 700 Apprentices and Trainees across NSW. She has a record of achievement over 20 years as a dynamic and influential Senior Executive in the Utilities, Regional Development and private sectors. Sharon has significant experience working with Boards of Directors in developing and executing strategy including with the National Apprentice Employment Network (NAEN). Hunter Water Corporation, Hunter Water Australia, Regional Land Management Corporation and as Non-Executive Director of Hunter Development Corporation.

Special Responsibilities: Chair, Audit & Governance Committee and Company Secretary

Alan "Ross" Taggart

Title: Immediate Past President Qualifications: BCom, FCPA

Experience & expertise: Ross is a Director of Hamilton Taggart Business Advisors and is a highly respected business manager assisting client's of the practice reach sound and achievable goals. He specialises in assessing new business and preparing sustainable strategies for those businesses including succession planning and family business planning. Ross joined public practice in 1979 and was admitted as a Partner of Taggart Partners in July 1985. He was appointed Managing Director of the practice in 2000 until July 2018 when Melanie Hamilton was appointed Managing Director of the practice. Ross is a Registered Tax Agent and Self Managed Superannuation Fund Auditor. He is personally committed to the provision of teaching support for the CPA Australia's continuing professional development activities. Ross is a Director of Westpac Rescue Helicopter Service and has been a Director of the Chamber since 2008.

Directors' Report For the year ended 30 June 2018

Richard Anicich AM

Title: Director and Past President

Qualifications: BCom, LLB, FAICD, CPA

Experience & expertise: Richard is a consultant with Sparke Helmore, a national law firm with its origins in Newcastle. He has held various management roles with the Firm including periods on the national partnership board, managing partner of the Newcastle office and is currently a member of the Firm's audit and risk committee. He has been a Director of Hunter Business Chamber since 2008 and was the President 2011- 2014. Richard is a Conjoint Professor of Practice in the School of Law, Faculty of Business and Law at the University of Newcastle and the Chair of the Australian Institute of Company Director's Hunter committee. He is a member of the Advisory Boards for both the Faculty of Business and Law and for the School of Law at Newcastle University. He is a non-executive Director and Deputy Chair of Hunter Primary Care Ltd and a non-executive Director of Rural and Remote Medical Services Ltd. In 2018 Richard was appointed a Member of the Order of Australia (AM) for "significant service to the community of the Hunter, to business development and medical research, and to the law".

Geoffrey Crowe

Title: Director

Qualifications: BCom, MAICD, FCPA

Experience & expertise: Geoff worked at Port of Newcastle as Chief Executive Officer from July 2015 to June 2018. He continues to support strongly the work he started in the Hunter region and the opportunity the port represents in the growth of all trades emphasised by a strong diversification strategy. He has extensive experience in the Hunter region's coal mining sector, having held senior leadership roles with Port Waratah Coal Services and a number of mining companies. Geoff played a key role in developing the Long Term Commercial Framework with industry whilst at Port Waratah and also served as a Director of the Hunter Valley Coal Chain Coordinator. As a Novocastrian, Geoff has a special interest in supporting the region to realise its full potential through the city's continued revitalisation with investment in key infrastructure investment, airport and port growth, growth in tourism, further developments in research and educational facilities like the University of Newcastle.

Special Responsibilities: Chair, Nominations Committee

Peter Gesling

Title: Director

Qualifications: M Bus, B Eng. (Civil), A Dip Town Planning, FAICD, FIE Aust., FAIM

Experience and expertise: Peter is self-employed as a Director, facilitator, trainer and mentor. He is Chair of Newcastle Airport, Director of Hunter Region Botanic Gardens, and has accreditation in several career development products.

He has worked as a Senior Executive in Local Government with over 20 years at Port Stephens Council. During his career, Peter has gained extensive experience as a non-executive Director on 'not-for-profit', community, public and private boards in a range of industry sectors. These have included aviation, community arts, community services, economic development, education, engineering, environmental, government, heritage, humanitarian, investment, land development, legal, records management, tourism and waste sectors.

Directors' Report For the year ended 30 June 2018

lan Penfold Title: Director

Qualifications: FAICD

Experience & expertise: Ian was appointed to the Board of Australian Chamber of Commerce and Industry in 2007. He is a Past President of NSW Business Chamber and has been a councillor since 1997. An experienced Chairman and Chief Executive, Ian's particular skills and experience were acquired as the head of major corporations with licenses for well-known international retail brands. Ian is a former Chairman and Managing Director of Speedo Australia, and Chairman and President of Pentland Australia, which in addition to Speedo, owned the license for other international brands including Lacoste and Ellesse. He is also a former Managing Director of Cork International, a leading consumer products business with international brands and of Charles Parsons & Company Pty Ltd, a major subsidiary of the Charles Parsons Group - a multi-faceted supplier and converter of textile products in Australia. He was also Chairman of Australian Business Lawyers & Advisors and Defence Reserves Support Council Sydney Metropolitan Regional Chairman and Committee Member. Ian is also a member of the Corrective Industries Consultative Committee. Ian has been a Director of Hunter Business Chamber since 2012.

Narelle Redman

Title: Director

Experience & expertise: Narelle is a Director of Silveradoh Promotional Products based in Cardiff. Together with her husband Gary they have operated small businesses for over 25 years. Narelle is passionate about helping others succeed in business, which has led her to becoming involved in local Chambers of Commerce. Over the past 12 years, Narelle has held the positions of Secretary at Warners Bay Chamber, President of Business Charlestown Chamber and a Director of Lake Macquarie Business. She has been a committee member of HBC Business Development Forum for the past 11 years and has also been invited by LMCC onto several of their business and community committees. In 2014, Narelle was awarded the Lake Macquarie Business Person of the Year.

Special Responsibilities: Chair, Business Development Forum Committee

Jennifer Lyons (resigned 6 April 2018)

Title: Director

Experience & expertise: Pride Dry Cleaning & Laundry is a family-owned business. Their objective is to continually grow, become more environmentally aware and energy efficient. Jennie enjoys a better work/ life balance by working smarter on the business, outsourcing some tasks and taking short breaks, which also allows key staff members to grow and obtain greater autonomy within their roles. Jennie has been a Director of the Chamber since 2016.

Special Responsibilities: Chamber Alliance Partner Program representative and Deputy Chair, Business Development Forum Committee.

Directors' Report For the year ended 30 June 2018

Meetings of DirectorsDuring the financial year 20 meetings were held.

Attendances were:

	Board Meetings		Audit, Executive & Nominations Committee Meetings		
	Number attended	Number eligible to attend	Number attended	Number eligible to attend	
Richard Anicich	5	6	5	5	
Geoff Crowe	5	6	1	1	
Gillian Geraghty	5	6	8	9	
Peter Gesling	4	6	0	0	
Narelle Redman	4	6	0	0	
lan Penfold	4	6	0	0	
Sharon Smith	5	6	10	13	
Alan 'Ross' Taggart	6	6	6	9	
Jonathan Vandervoort	6	6	14	14	
Jennifer Lyons (resigned 6 April 2018)	5	5	0	0	

Directors' Report For the year ended 30 June 2018

Members Liability

Every voting member of the Company undertakes to contribute to the assets of the Company in the event of it being wound up during the time that they were a voting member, or within one year afterwards, for payment of the liabilities of the Company contracted before the time at which they cease to be a voting member, to the expenses of winding up the Company, and for the adjustment of the rights of the contributors among themselves, with such amount as may be required not exceeding \$50.

	2018	2017
Number of voting members	650	642
Number of non voting members	1,338	1,353
Total number of members	1,988	1,995

Directors and Executive Officers Emoluments

Since the previous financial year no Director of the Company has received, or is entitled to receive, any benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by Directors shown in the financial statements (Note 15), or the fixed salary of a full-time employee of the Company or a related entity) by reason of a contract made by the Company or a related entity with a Director or with a firm of which a Director is a member, or with an entity in which a Director has a substantial interest.

Signed in accordance with a resolution of Directors.

Jonathan Vandervoort

Director Newcastle Gillian Geraghty

Director Newcastle

21 September 2018



Auditor's Independence Declaration

As lead auditor for the audit of Hunter Business Chamber Limited for the year ended 30 June 2018, I declare that to the best of my knowledge and belief, there have been:

- (a) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (b) no contraventions of any applicable code of professional conduct in relation to the audit.

James McElvogue

Partner

PricewaterhouseCoopers

Sydney 21 September 2018

ABN 96 083 977 459 (A Company limited by guarantee)

Annual Financial Report - 30 June 2018

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These financial statements cover Hunter Business Chamber. These financial statements are presented in Australian currency.

Hunter Business Chamber is a Company limited by guarantee, incorporated and domiciled in Australia. Its registered office and principal place of business is:

Hunter Business Chamber Suite 1, Level 1 165 Lambton Road Broadmeadow NSW 2292

A description of the nature of the Company's operations and its principal activities is included in the review of operations and activities in the Directors' report which is not part of these financial statements.

The financial statements were authorised for issue by the Directors on 21 September 2018. The directors have the power to amend and reissue the financial statements.

Statement of Comprehensive Income For the year ended 30 June 2018

	Notes	2018 \$	2017 \$
Revenue			
Sales revenue	3	705,455	1,736,635
Other income	4	9,665	39,179
Total income		715,120	1,775,814
Expenses			
Employee expenses		(322,572)	(605,183)
Event costs		(195,517)	(203,817)
Occupancy expenses		<u> </u>	(39,321)
Marketing and advertising expenses		(2,000)	(12,712)
Finance, HR, payroll and member entitlements		(18,120)	(554,000)
Information technology expenses		(11,318)	(25,572)
Impairment of plant and equipment		-	(202,986)
Communication expenses		(4,650)	(12,013)
Depreciation		(13,980)	(37,283)
Commercial products		(17,899)	(41,898)
Other expenses from ordinary activities		(143,044)	(159,811)
Total expenditure	5	(729, 100)	(1,894,596)
Loss before income tax expense		(13,980)	(118,782)
Income tax expense			-
Loss attributable to members of Hunter Business Chamber	12	(13,980)	(118,782)
Other Comprehensive income for the year, net of tax	12	-	_
Total comprehensive loss for the year		(13,980)	(118,782)
Total comprehensive loss for the year is attributable to:			
Owners of Hunter Business Chamber		(13,980)	(118,782)
			<u>_</u>

The above statement of comprehensive income should be read in conjunction with the accompanying notes

Statement of Financial Position As at 30 June 2018

	Notes	20 18 \$	2017 \$
Assets			
Current Assets			
Cash and cash equivalents	6	947,161	777,869
Trade and other receivables	7	47,685	75,300
Total current assets		994,846	853,169
Non-current Assets			
Property, plant and equipment	8	<u>-</u>	13,980
Total non-current assets		_	13,980
Total assets		994,846	867,149
Liabilities			
Current liabilities			
Trade and other payables	9	438,013	286,131
Provisions	10	7,135	12,961
Total current liabilities		445,148	299,092
Non-current liabilities			
Provisions	11	1,634	6,013
Total non-current liabilities		1,634	6,013
Total liabilities		446,782	305,105
Net assets		548,064	562,044
Equity			
Retained profits	12	548,064	562,044
Total equity		548,064	562,044

The above statement of financial position should be read in conjunction with the accompanying notes

Statement of Changes in Equity For the year ended 30 June 2018

	Notes	2018 \$	2017 \$
Retained earnings at the beginning of the financial year		562,044	680,826
Loss for the year	12	(13,980)	(118,782)
Other comprehensive income	12	15	-
Retained earnings at the end of the financial year		548,064	562,044

The above statement of changes in equity should be read in conjunction with the accompanying notes

Statement of Cash Flows For the year ended 30 June 2018

	Notes	2018 \$	2017 \$
Cash Flows from operating activities Receipts from customers Property rentals received		827,092	1,708,066 24,460
Payments to suppliers and employees		827,092 (667,464)	1,732,526 (1,851,886)
Net cash inflow/(outflow) from operating activities	13	159,628	(119,360)
Cash flows from investing activities Interest received Net cash inflow from investing activities		9,665 9,665	16,943 16,943
Net increase/(decrease) in cash held Cash at the beginning of the financial year		169,292 777,869	(102,417) 880,286
Cash at the end of the financial year	6	947,161	777,869

The above statement of cash flows should be read in conjunction with the accompanying notes

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Notes to the Financial Statements For the year ended 30 June 2018

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated. The financial statements are for Hunter Business Chamber ("the Company").

(a) Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board and the *Corporations Act 2001*.

Historical cost convention

These financial statements are prepared on an accruals basis under the historical cost convention. Unless stated otherwise the accounting policies described below are consistent with those applied in the prior year. Comparative information is reclassified where appropriate to enhance comparability.

Adoption of New Australian Accounting Standard Requirements

No accounting standard has been adopted earlier than the application date stated in the standard. The accounting policies adopted are consistent with those of the previous financial year.

Future Australian Accounting Standards Requirements

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2018 reporting periods and have not been early adopted by the organisation. The Company's assessment of the impact of these new standards and interpretations that are relevant and applicable to the Company are set out below.

AASB 15 Revenue from Contracts with Customers

Nature of change

The AASB has issued a new standard for the recognition of revenue. This will replace AASB 118 which covers revenue arising from the sale of goods and the rendering of services and AASB 111 which covers construction contracts. The new standard is based on the principle that revenue is recognised when control of a good or service transfers to a customer. The standard permits either a full retrospective or a modified retrospective approach for the adoption.

Impact

Management is currently assessing the effects of applying the new standard on the Company's financial statements and has identified the following areas that are likely to be affected:

- the application of AASB 15 may result in the identification of separate performance obligations which could affect the timing of the recognition of revenue on membership fees
- accounting for certain costs incurred in fulfilling a contract certain costs which are currently expensed may need to be recognised as an asset under AASB 15, and

Mandatory application date / Date of adoption by the Company

Mandatory for financial years commencing on or after 1 January 2018, but available for early adoption.

Expected date of adoption by the Company: 1 July 2018.

Notes to the Financial Statements For the year ended 30 June 2018

(b) Foreign currency

The financial statements are presented in Australian dollars, which is the Company's functional and presentation currency.

(c) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Amounts disclosed as revenue are net of discounts.

The Company recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and specific criteria have been met for each of the Company's activities as described below. The Company bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

Revenue is recognised for the major business activities as follows:

- (i) Membership fees comprise annual subscriptions for the year and are recognised as revenue on a monthly basis over the period of membership;
- (ii) Member functions revenue is brought to account when the service is provided;
- (iii) Other revenue is brought to account when the service is provided;
- (iv) Interest income is recognised when earned:
- (v) Rental revenue is brought to account when the service is provided:

(d) Contributions

Contributions from the government are recognised as revenue at their fair value where there is reasonable assurance that the grant will be received and can be measured reliably.

(e) Income Tax

The Company is a not-for-profit association and is exempt from income tax under section 50.10 of the *Income Tax Assessment Act 1997*.

(f) Leases

Leases of property, plant and equipment where the Company, as lessee, has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the lease's inception at the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding rental obligations, net of finance charges, are included in other short-term and long-term payables. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to the profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The property, plant and equipment acquired under finance leases is depreciated over the asset's useful life or over the shorter of the asset's useful life and the lease term if there is no reasonable certainty that the Company will obtain ownership at the end of the lease term.

Leases in which a significant portion of the risks and rewards of ownership are not transferred to the Company as lessee are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on a straight-line basis over the period of the lease.

Notes to the Financial Statements For the year ended 30 June 2018

(g) Impairment of assets

Assets are reviewed for impairment annually, and whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows for other assets or groups of assets (cash generating units).

(h) Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. There are no restrictions on cash balances held at 30 June 2018 (2017; \$Nil).

(i) Trade and other receivables

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost, less provision for impairment. Trade receivables are due for settlement 30 days from the date of recognition. They are presented as current assets unless collection is not expected for more than 12 months after the reporting date.

Collectability of trade receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off. A provision for impairment is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms. The amount of the provision is the difference between the asset's carrying amount and the estimated future cash flows. The amount of the provision is expensed in the Statement of Comprehensive Income.

(j) Property, plant and equipment

All property, plant and equipment are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Statement of Comprehensive Income during the financial period in which they are incurred.

Depreciation is calculated using the straight line method to allocate their cost or re-valued amounts, net of their residual values, over their estimated useful lives, or in the case of leasehold improvements, the shorter lease term as follows:

Furniture, fixtures and equipment Leasehold Improvements

Useful life 2 - 10 years 9 years

Notes to the Financial Statements For the year ended 30 June 2018

(k) Trade and other payables

These amounts represent liabilities for goods and services provided to the Company prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition. Trade and other payables are presented as current liabilities unless payment is not due within 12 months from the reporting date. They are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest method.

(I) Provisions

Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

(m) Employee benefits

Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits and annual leave expected to be settled within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

Other long-term employee benefit obligations

The liability for long service leave and annual leave which is not expected to be settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on corporate bonds with terms and currencies that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the Statement of Financial Position if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur.

Defined Contribution Superannuation expense

Contributions to defined superannuation plans are expensed in the period in which they are incurred.

Notes to the Financial Statements For the year ended 30 June 2018

(n) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the Australian Taxation Office. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the Australian Taxation Office, are presented as operating cash flows.

(o) Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make certain judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances.

There were no material critical judgements and estimate involved that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year.

Notes to the Financial Statements For the year ended 30 June 2018

Note 2. Financial Risk Management

The Company's activities expose it to credit risk and liquidity risk. The Company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Company. The Company uses different methods to measure different types of risk to which it is exposed. These methods include regular review of trade receivables ageing analysis for credit risk.

Risk management is carried out by the Chief Executive Officer (CEO) and overseen, under policies approved, by the Board of Directors. The Executive & Finance Committee and CEO identify and evaluate financial risks in co-operation with the NSW Business Chamber. The Audit Committee and CEO provide written principles for overall risk management, as well as written policies covering specific areas, such as interest rate risk, credit risk and investment of excess liquidity.

The Company has no substantial financial assets or liabilities that are exposed to interest rate risk.

(a) Managing Capital

The Company invests excess cash in term deposits with banks and financial institutions that have a minimum credit rating of 'BBB' or better. The intention is to earn a competitive return on the funds while minimising risk. Consideration is given to the rate of return and term, taking into account liquidity requirements.

(b) Credit Risk

Credit risk arises from exposure to counterparties that may not meet their contractual obligations with the Company. The Company's exposure to credit risk primarily arises from its trade receivables.

The maximum exposure to credit risk at reporting date to recognised financial assets is the carrying amount of those assets, net of any provisions for impairment, as disclosed in the Statement of Financial Position and notes to the financial statements.

The Company does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered into by the Company.

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external credit ratings (where available).

Notes to the Financial Statements For the year ended 30 June 2018

Note 2. Financial Risk Management (continued)

Credit quality of financial assets held at reporting date		
	2018 \$	2017 \$
Trade receivables (Counterparties without external credit rating)		
- Membership	3,715	37,038
- Other	13,904	25,631
Total trade receivables	17,619	62,669
Cash at bank		
- Westpac (Rated Aa3 by Moody's Investors Service, Inc)	401,565	239,284
Deposits at call		
- National Australia Bank Limited (Rated Aa3 by Moody's	544.000	F00 40F
Investors Service, Inc)	544,968	538,185

(c) Liquidity Risk

The Company's liquidity risk arises from the risk that it will encounter difficulty in meeting its obligations associated with financial liabilities. The Company manages liquidity risk by continuously monitoring forecast and actual cash flows and matching profiles of financial assets and liabilities.

The table below shows the contractual maturity of undiscounted cash flow of the Company's financial liabilities.

Financial Liabilities	Less than 12 months	Between 1 and 5 years	Over 5 years	Total contractual cashflows	Carrying amount
As at 30 June 2018	\$	\$	\$	\$	\$
Trade and other payables	193,184	-		193,184	193,184
	193,184	-		193,184	193,184
As at 30 June 2017					
Trade and other payables	68,152			68,152	68,152
	68,152	12		68,152	68,152

(d) Fair Value

The carrying amount of financial assets and financial liabilities are approximate to their fair value due to their short-term nature.

	2018 \$	2017 \$
Note 3. Sales revenue		
Membership fees Events	280,542 310,680	545,302 347,742
Sponsorship from NSW Business Chamber Limited Other revenue	107,789 6,444 705,455	720,095 123,496 1,736,635
Note 4. Other income		
Rental revenue Interest income	9,665 9,665	22,236 16,943 39,179
Note 5. Expenses Loss before income tax expense includes the following specific expenses:		
Depreciation expense - property, plant and equipment	13,980	37,283
Rental expense on operating lease - minimum lease payments		39,321
Commercial Products	17,899	41,898
Impairment of property, plant and equipment*		202,986
Employee expenses		
- saiaries - superannuation	349,910 22,406	511,671 48,720
- others, net of recharges (Note 15)	(49,744) 322,572	44,792 605,183
Impairment of trade receivables	110	

^{*}The company has impaired its plant and equipment by \$202,986 in the 2017 financial year as a result of exiting the current building lease.

	2018 \$	2017 \$
Note 6. Current assets - cash and cash equivalents		
Cash at bank and in hand	402.193	239,684
Deposits at call	544,968	538,185
	947,161	777,869
Note 7. Current assets - trade and other receivables		
Trade receivables	17,619	62,669
Provision for impairment	(110)	-
	17,509	62,669
Prepayments	4,613	12,631
Other receivables	25,562	-
	47,685	75,300
Ageing analysis of non-impaired trade receivables		
0 - 30 days	10,244	19,955
30 - 90 days *	380	20,317
90 days plus *	6,885	22,397
Total	17,509	62,669
Trade receivables past due but not considered impaired *	7,265	42,714
* Past due but not impaired. Within the 30-90 days and 90 days plus agein members who choose to pay their subscription by the month rather than 12 relate to a number of independent customers for whom there is no recent t	2 months in advanc	are a number of e, and these
Movement of provision for impairment in trade receivables		
Opening balance Change to profit or loss	110	-
Change to profit of 1033	110	-
Closing balance	110	

Note 8. Non-current assets - property, plant and equipment

	Leasehold Improvements	Furniture, fittings & equipment	Total
Year ended 30 June 2017			
Opening net book amount	223,024	31,225	254,249
Impairment	(177,635)	(25,351)	(202,986)
Depreciation charge	(33,010)	(4,273)	(37,283)
Closing net book amount	12,379	1,601	13,980
At 30 June 2017			
Cost	297,094	59,422	356,516
Accumulated depreciation/	(284,715)	(57,821)	(342,536)
Net book amount	12,379	1,601	13,980
Year ended 30 June 2018			
Opening net book amount	12,379	1,601	13,980
Depreciation charge	(12,379)	(1,601)	(13,980)
Closing net book amount	- (,,-	(.,,,,	-
At 30 June 2018			
Cost	297,094	59,422	356,516
Accumulated depreciation	(297,094)	(59.422)	(356,516)
Net book amount	(237,094)	(35,422)	(330,310)
THE STATE OF THE S			

	2018 \$	2017 \$
Note 9. Current liabilities - trade and other payables Trade payables Unearned income Goods & services tax Amount due to NSW Business Chamber* Other payables	495 244,828 14,354 157,872 20,463 438,013	41 217,979 26,080 28,419 13,612 286,131
*The amount due to NSW Business Chamber is interest free, unsecured and payable within 30 days.		
Note 10. Current liabilities - provisions Employee benefits	7,135 7,135	12,961 12,961
Note 11. Non-current liabilities - provisions Employee benefits	1,634 1,634	6,013 6,013
Note 12. Retained profits Movement in retained profits is as follows: Balance at the beginning of the financial year Loss for the year Other comprehensive income for the year Balance at the end of the financial year	562,044 (13,980) - 548,064	680,826 (118,782) - - 562,044

Notes to the Financial Statements For the year ended 30 June 2018

Note 13. Reconciliation of loss after income tax expense to net cash inflow from operating activities

	2018 \$	2017 \$
Loss for the year	(13,980)	(118,782)
Non-cash adjustments		
Depreciation	13,980	37,283
Impairment	=	202,986
Interest income	(9,665)	(16,943)
Operating (Loss)/ Profit before working capital	(9,665)	104,544
Change in assets and liabilities Increase in trade receivables (Decrease) in prepayments and receivables Increase/ (Decrease) in payables (Decrease) in provision for employee entitlements Cash inflow (outflow) from operations	45,160 (17,544) 151,882 (10,205) 159,628	37,364 (2,074) (226,116) (33,078) (119,360)
Note 14. Lease Commitments		
There is no lease commitment as at the financial year end (2017: \$ nil)		
Note 15. Key management personnel		
Short term employee benefits	351,462	253,066
Post-employment benefits	22,406	24,042
	373,868	277,108

During the year, based on the Related Party Deed the Company's Key Personnel Management remuneration is partially recharged to NSWBC. The amount recharged is \$126,473 (2017:\$135,244).

Note 16. Remuneration of auditors

 Assurance services

 Audit services

 PricewaterhouseCoopers Australian firm:

 Audit of financial reports
 14,000
 11,000

 14,000
 11,000

Notes to the Financial Statements For the year ended 30 June 2018

Note 17. Contingent Liabilities

The Directors are not aware of any contingent liabilities that arose during the course of or since the end of the financial year.

Note 18. Related Party Disclosures

The Company renegotiated the Related Party Deed (Deed) with NSW Business Chamber (NSWBC), effective 1 December 2016. As part of the Deed, the Company received various services throughout the year, including finance, company secretarial, treasury, payroll, human resources, information & communication technology, marketing, member services, member entitlements, policy and advocacy support, at no cost to the Company (although a notional value of these services is shown in the Statement of Comprehensive Income under both Revenue and Expenses). Further, the Company is covered under NSWBC's insurance policies.

Provided the Strategic Plan and Budget for the Company is approved each year during the term of the Deed by the respective Boards of the Company and NSWBC as part of the annual business planning and budget cycle, NSWBC will be responsible for any operating deficit incurred by the Company for the period of the approved Strategic Plan and Budget and will provide the Board of the Company with a letter of comfort so as to provide the directors of the Company the required level of protection.

Subject to the above paragraph, nothing in the Deed is intended to constitute a guarantee by NSWBC of all or any of the debts or obligations of the Company to third parties and the Company must not hold itself out as having NSWBC as a surety or guarantor of the liabilities of the Company.

The Company promotes a Member to Member Program, whereby members are encouraged to purchase each others' goods and services. As members of the Company, the Directors and their businesses participate in the program. All transactions between the Directors and the Chamber are no more favourable to either party than that which is available to members. The Company also endeavours to purchase goods and services from members.

The related party balances which remained outstanding at the financial year end are disclosed in the Statement of Financial Position and notes to the financial statements. Related Party transactions have been entered, in the normal course of business in agreed terms and prices. The significant Related Party Transactions are as below:

	2018	2017
Revenue	\$	\$
Sponsorship revenue	113,558	689,244
Cost recoveries	20,376	30,851
Profit sharing to NSWBC	(26,145)	_
	107,789	720,095
Expenses		
Management fee provided by NSWBC	87,996	92,000
Workplace advice line & award servicing	18,120	285,000
ABI membership fees	2,911	31,200
Regional president fees	· ·	10,800
LCC relationship manager and associated costs		135,000
	109,027	554,000

Notes to the Financial Statements For the year ended 30 June 2018

Note 19. Events occurring after the reporting period

No matter, circumstance or event of a material or unusual nature has arisen since 30 June 2018 that have significantly affected, or may significantly affect:

- (a) the Company's operations in future financial years, or
- (b) the results of those operations in future financial years, or
- (c) the Company's state of affairs in future financial years.

Note 20. Financial Support

NSW Business Chamber has confirmed their intention to provide financial support to the Company so as to enable the Company to meet its liabilities as and when they fall due and to carry on its business without significant curtailment of operations.

Directors' Declaration For the year ended 30 June 2018

In the directors' opinion:

- (a) the financial statements and notes set out on pages 11 to 30 are in accordance with the *Corporations Act 2001*, including:
 - i. complying with Accounting Standards and *Corporations Regulations 2001* and other mandatory professional reporting requirements
 - ii. giving a true and fair view of the Company's financial position as at 30 June 2018 and of the performance for the year ended on that date; and
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the directors.

Jonathan Vandervoort

Director Newcastle Gillian Geraghty

Director Newcastle

21 September 2018



Independent auditor's report

To the members of Hunter Business Chamber Limited

Our opinion

In our opinion:

The accompanying financial report of Hunter Business Chamber Limited (the Company) is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the Company's financial position as at 30 June 2018 and of its financial performance for the year then ended
- (b) complying with Australian Accounting Standards and the Corporations Regulations 2001.

What we have audited

The financial report comprises:

- the statement of financial position as at 30 June 2018
- the statement of comprehensive income for the year then ended
- the statement of changes in equity for the year then ended
- · the statement of cash flows for the year then ended
- the notes to the financial statements, which include a summary of significant accounting policies
- the directors' declaration.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

PricewaterhouseCoopers, ABN 52 780 433 757

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Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report for the year ended 30 June 2018, including the Directors' Report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the financial report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.



A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at:

http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf. This description forms part of our auditor's report.

PricewaterhouseCoopers

James McElvogue

Partner

Sydney 21 September 2018

Statement of Operations For the year ended 30 June 2018

The following page, comprising the Statement of Operations for the year ended 30 June 2018 does not form part of the statutory financial statements of the Hunter Business Chamber and as such has not been subject to audit.

	2018	2017
Income	\$	\$
Events	310,680	347,742
Membership fees	280,542	545,302
Other income	6,444	·
Rental income	0,444	123,496
	407 790	22,236
Sponsorship from NSW Business Chamber Limited	107,789	720,095
Less Expenses	705,455	1,758,871
Advertising		0.405
•	44.000	9,165
Auditing and other services	14,000	11,000
Bank and credit card charges	996	8,168
Commercial products	17,899	41,898
Consultants & contractors services	3,300	-
Depreciation	13,980	37,283
Entertainment	2,088	2,063
Finance, HR, payroll and member entitlements	18,120	554,000
ICT equipment	11,318	25,572
Impairment	-	202,986
Marketing	2,000	3,547
Events	195,517	203,817
Miscellaneous expenses	116,968	121,674
Postage & couriers	609	7,016
Printing and stationery	1,000	3,996
Occupancy	-	39,321
Employee benefits including on-costs	322,572	605,183
Communication expense	4,650	12,013
Travel	4,083	5,894
Total Expenses	729,100	1,894,596
Net operating (loss)	(23,645)	(135,725)
Investment Activities and Abnornmal Items		
Interest income	9,665_	16,943
Net operating (loss)	(13,980)	(118,782)